



Issues of Optimizing the Risk Management Process in Business Subjects

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Abstract: Businesses operate on different scales, types and in different conditions; therefore there are so many different reasons for the initiation of risky situations and possible events that have both positive and negative consequences. The risk in the enterprise is always related to conducting business under the condition of implementation of stable market relations, it affects the size and volatility of the financial results of the enterprise, determines the ratio of its assets and debt funds[1].

Risk management consists in predicting the occurrence of unfavorable situations and taking measures to prevent negative consequences after them. Losses and damages can appear in different forms and scales, at different times, under the most diverse conditions, almost everywhere, where there is ignorance or negligence of the possible negative consequences of business activity. Knowledge of this fact helps to rationally and systematically analyze business risks, to create the necessary methodological opportunities for independent classification and assessment of risks for the development of their management methods, and to increase the efficiency and profitability of the economic activity of the enterprise in general [2]. The main goal of the modern approach to risk management is not to minimize risk, but to optimize its quantitative and qualitative parameters, as well as the possibility of using planning tools in the context of determining its size. In this regard, we can say that the need to develop an effective risk management optimization mechanism is becoming more relevant and important in modern conditions. The process of risk management, from the point of view of modern risk management approaches, can be divided into a number of stages related to the specific features of the implementation of sequential actions to optimize the amount of risk in the enterprise. At the same time, it should be recognized that the selection of stages is mainly an empirical conditional action, since in practice there is often a synchronization of individual stages and a blurring of the temporal boundaries of their execution.

In our opinion, the following main stages of risk management in the enterprise can be distinguished in the context of the formation of the risk management system.

1. Setting the goal and determining the place of risk management in the organizational structure of the object being studied.

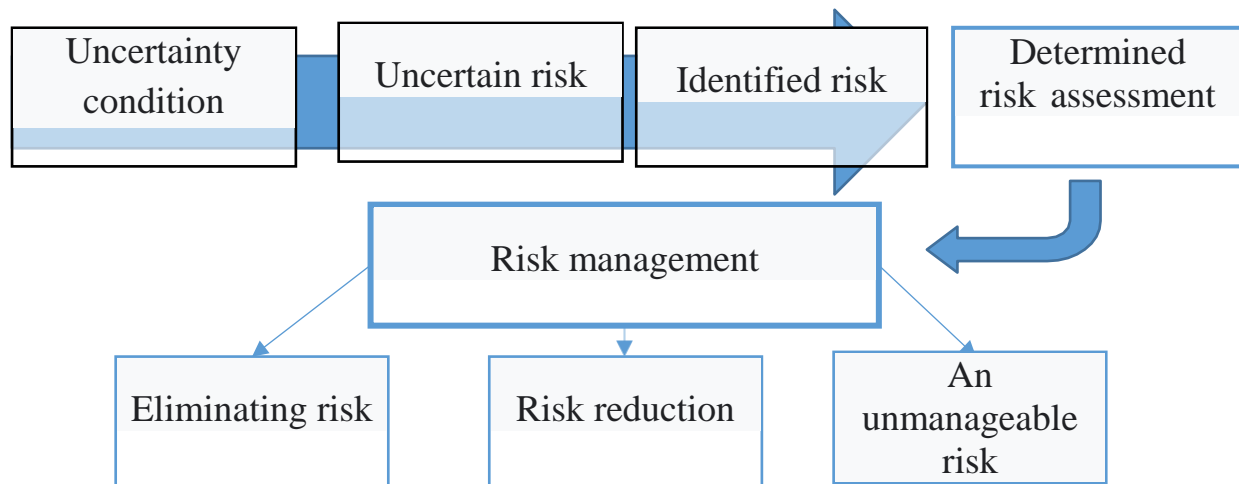
The first stage is characterized by setting the main goals in the context of risk management, determining the capabilities and needs of the enterprise in developing a risk management system, taking into account the existing infrastructure resources. In practice, the first stage is characterized by the institutional consolidation of risk management in the organizational structure of the company,

2. Identification of risks in the enterprise and economic-statistical analysis

The functional importance of this stage is related to the search and processing of the necessary information about the risks specific to a particular enterprise at a certain stage of the life cycle. The described stage can be further divided into two segments:

- identification of risks in accordance with the generally accepted and its normative classification;
- Qualitative and quantitative assessment of risks that may occur in the course of economic activity.

To ensure high-quality risk management in the enterprise. Корхонада юқори it is necessary to take



into account the rotation phase (Fig. 1).

3. Analysis of alternative methods and comparison of the effectiveness of methods of influencing risk in the enterprise based on the final choice of risk management methods within the emerging strategy.

The main task of the proposed stage is to form a set of tools that can reduce the burden of risk and its negative impact on business processes in the enterprise. It should be said that the tools to be formed may differ in some aspects and nature depending on the situation.

After choosing a certain set of measures to reduce, transfer or preserve risk at certain levels, it is necessary to decide on their suitability for the enterprise. If the level of compliance is sufficient, the rest of the exposure risk is accepted or, conversely, it is desirable to avoid the risky situation. As a result of analyzing the level of effectiveness of the decisions made and forming or developing the main goals of risk management in the enterprise, a new strategy should be created that allows to improve the previously defined goals of risk management [3].

4. Implementation of the chosen method of risk management in the context of the chosen strategy. As part of this stage, the risk manager implements the chosen method of business risk management, taking into account the selection methodology of the previous stage of research. At this stage, adjusting the main goals of the enterprise and reformatting the system of possible restrictions in the context of risk management, taking into account the resource base, plays an important role. During the implementation of the risk management strategy in the enterprise, risk management service specialists should take into account the effectiveness of the decisions made and their possible corrections [4].

5. Organization of internal control for implementation of risk management strategy.

Control of risk management in the enterprise, although it is separated as a separate stage, is also a complex organizational category that corresponds to all stages of the management process. At this stage, the negative impact of possible events, reducing their negative impact on the enterprise's activity in a certain market is also taken into account. 6. Monitoring of changes and consequences, further improvement of the enterprise's risk management system.

The stage of monitoring changes and consequences provides feedback to the system, taking into account the need to make competent management decisions. This stage is aimed at effectively ensuring the flexibility of risk management in an enterprise of any form of ownership, taking into account the specific characteristics of the dynamic nature of the management process under study.

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